











OBJECTIVES OF THE MERY'21 STRATEGY

ISSUES	2020 TARGET
 Centers' certification	Improve the certification level of all centers by one grade
 Energy	20% reduction in energy consumption per sq.m compared to 2015
 Climate change	20% reduction in greenhouse gas emissions per visitor compared to 2015
 Water	15% reduction in water consumption compared to 2015
 Waste	55% of waste recovered
 Biodiversity	Being involved in the protection of ordinary biodiversity
 Connection and mobility	15% increase in visitors traveling to centers using a form of transport other than a petrol-engined car (compared to 2015)
 Employees	No ethical incident
	Implement the psychosocial risks prevention policy
	Make training a commitment driver for employees
	Combat all forms of discrimination
 Health and safety of consumers and retailers	100% of centers with high-level risk management
 Responsible purchasing	80% of contracts for more than Euro 10.000 have responsibility clauses
 Responsible investment	Become a leading SRI stock
 Local economic development	Contributing to local economic development
 Accessibility for all	80% of visitors have a positive perception of the accessibility of our centers
 Public life and citizenship	Facilitating social harmony
 Engaged and alternative consumption	15% more leases for these new forms of consumption compared to 2015