

First-half 2010 results

Wednesday July 28, 2010

Preliminary notice



The Company financial statements for the period ended June 30, 2010 were approved by the Board of Directors at its meeting held on July 27, 2010.



❖ A limited review of these financial statements was performed by the Statutory Auditors.





Overview of the first half of 2010

Six months of work ⇒ Major advances



Rental revenues of Euro 72 million up +12%

Rental revenues over 6 months in 2010 came to the same amount as over 12 months in 2005



Record indicators

7 projects in progress

7 extensions to be completed in 2010

65 new leases signed in the first half of the year

... while still continuing to look into opportunities offered by the market





From one project to the next, the "Esprit Voisin" program is staying on course and stepping up

- The "Esprit Voisin" program is continuing on track
- The rate of completions is stepping up sharply

3 completions in the first half of the year

4 completions in the process of being finalized for the second half of the year







3,400 m² created / 4,900 m² redeveloped 11,400 m² renovated

21,000 m² created / 4,000 m² redeveloped 7,300 m² renovated

Castres

Extension opened on May 5, 2010

Brest

Extension opened on May 19, 2010

The development program

Extension of **2,300 m²** (14 new stores) and renovation of the hypermarket and existing shopping mall

A modern and updated retail facility with **40** stores

Redevelopment of **4,900 m²** (former Castorama premises) to create 16 new stores A **leading** shopping center in terms of number of stores (**70 stores**)

The initial results

A hypermarket benefiting fully from the extension:

+26% increase in customers in the 1st week

+19% increase in customers in the 2nd week

Very positive feedback from new retailers on opening:

Camaïeu: record sales on the first day of opening (unprecedented performance)

Histoire d'Or: a very promising sales outlet

Sharp rise in footfall at the shopping mall:
+24% in the 1st week / +37% in the 2nd
week

New retailers achieved their targets in the first few weeks

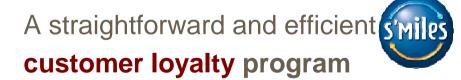


The development of the "Esprit Voisin" program has gained momentum, multiplying the various facets of the concept

Building a trademark for Mercialys: new tools for the concept and more services for customers

"Label V", an innovative label of sustainable development





Rolled out at 13 major shopping centers



Timid economic recovery during the first half of the year

Slow upturn in growth in France*

- ⇒ Near-stagnation in the first quarter (+0.1%)*
- ⇒ Forecast for 2010: +1.4%*

Slight increase in consumer spending in 2010**

- ⇒ +1.9% to end-May**
- ⇒ +1.2% expected in 2010**
- ⇒ Unemployment rate stabilized: 9.5%

Volatile business for shopping centers***



Summer sales: sales up +3% to +5% during the first 2 weeks

(source: Institut Français de la Mode)

(*) Source: INSEE – GDP growth

(**) Source: INSEE - Consumer spending on manufactured goods - 12 months rolling

(***) Source: CNCC - Retailers' sales growth on a like-for-like basis

Resilient rental market and booming market for real estate transactions

Rental market

- ⇒ Positive effect of national retailers' policy of opening new stores to make up for the decline in sales
- ⇒ Sales relatively stable
- ⇒ Rental values maintained

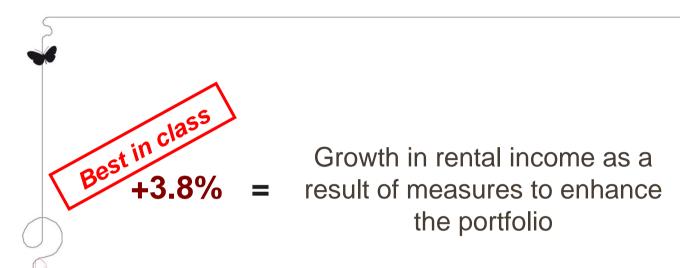
Very strong upturn in retail property investment

- ⇒ Euro 1.1 billion of shopping center transactions in the first half of 2010, more than 3 times the amount for the year-earlier period*
- ⇒ 7 transactions of over Euro 50 million already recorded this year
- ⇒ Euro 3-4 billion in retail property investment including Euro 1.7-2.2 billion in shopping centers expected in 2010 versus Euro 2.1 billion in 2009

This situation is still not reflected in the valuation of real estate companies specializing in shopping centers



Tangible value creation in the portfolio...





+13.5% = Growth in recurring operating cash flow*



... and Mercialys's main performance indicators continue their steady growth



^{*}Cash flow = net income before depreciation and other non-cash items

L'Esprit Voisin.

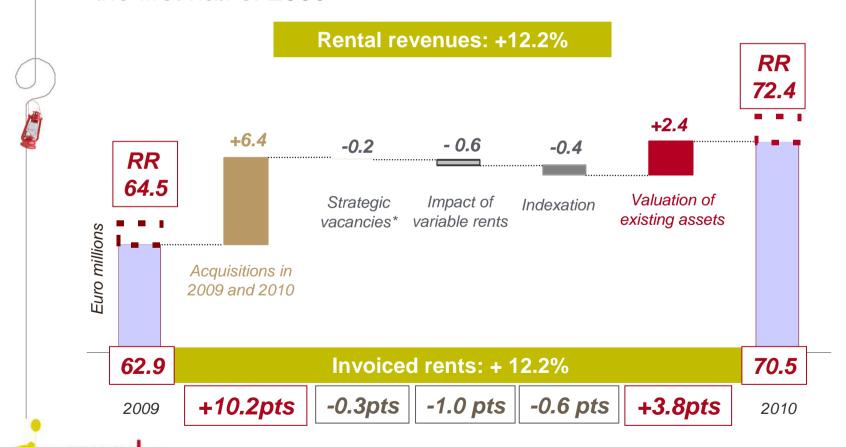
^{**}Cash flow excluding interest on cash and cash equivalents, net of tax, and non-recurring items



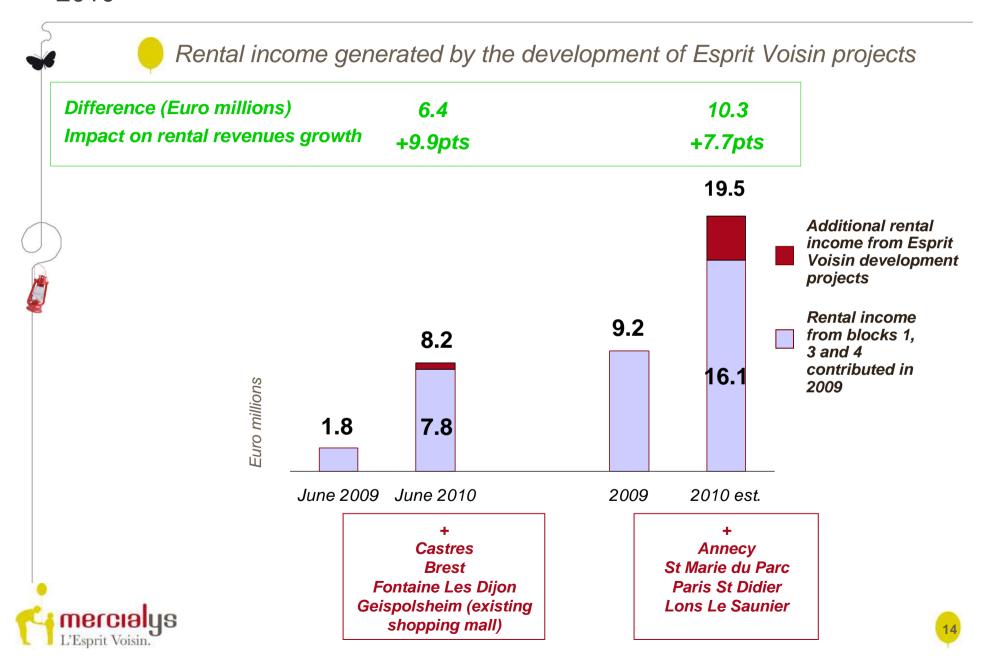
Activity and results

Robust growth

- Continuing robust growth relating to negotiations on the portfolio of leases
- Growth in the first half of 2010 boosted by acquisitions carried out in the first half of 2009



As in 2009, growth fueled by the development of Esprit Voisin projects in 2010



Redevelopment of 4,900 m² (former Castorama premises) to attract
16 new retailers

A **leading** shopping center in terms of number of stores (**70 stores**)

Investment*: Euro 8.4 million

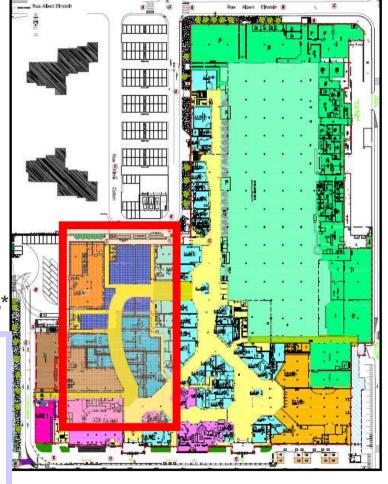
Annual rental income: Euro 1.4 million
 i.e. an additional Euro 1.0 million

❖ Total redev. yield 14% / including renov. 12%*

Installation of 2,600 m² H&M store

Ave. store rental income: **Euro 514 per m²**

Letting rate**: 99%







LE PHARE DE L'EUROPE

BREST

After

Before











After







LE PHARE DE L'EUROPE

BREST













Extension of 2,300 m²

14 new stores and renovation of the hypermarket and existing shopping mall A modern and updated retail facility with 40 stores



Annual rental income: Euro 0.8 million

Yield from extension: 6.7% / Total yield* 6.65%

Retailers including Camaïeu, Histoire d'Or, Promod, Bonobo, Atoll, Planet Indigo etc.

Ave. store rental income: Euro 347 per m²

Letting rate**: 100%







LA PYRAMIDE DU SIALA

CASTRES

Before









Before











CASTRES















Fontaine Les Dijon: when a services mall becomes a shopping center

6

Creation of a neighborhood shopping center by redeveloping the hypermarket site and mall

12 stores and 2 restaurants



Annual rental income created: Euro 0.3 million

Cost of works: Euro 1.8 million



Retailers including Nocibé, Optic 2000, Bouygues Telecom etc.

Esprit Voisin concept reinforced by the introduction of a **beauty salon**, a **hairdresser**, a **dry cleaner** and a **newspapers shop**

Average store rental income: Euro 316 per m²

Letting rate*: 71% (in progress)



A customercentric approach,

understanding

their

expectations,

knowing who they

are





The product is presented? to the various parties involved in the sector by means of dedicated and personalized











Esprit Voisin



The development of a product, the **Shopping Center,** designed to meet and even exceed customers' expectations





A state of mind, creating a relationship and a personalized approach, reflected throughout the company

"Esprit Voisin" drives stronger relations with customers thanks to concrete benefits

Choice:

"Everything in one place..."







"You come across people vou know..."



Safety:

"You feel protected, it's like a little island..."



Practical services:

"Places for the family, something truly practical..."







Enjoyment:

"It's fun and makes it a more welcoming place"



Generosity:

"Even the car parks have been renovated"





Longer visits*: +17% - ie an average 41 minutes stay at

the shopping center **More** visits: +14%

A 350 bp increase in sales vs. CNCC

A new shopping experience!



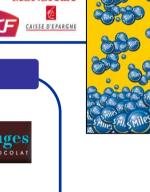
Roll-out of the customer loyalty scheme: further proof of the "Esprit Voisin" concept





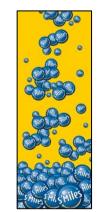
Mas

Nocibé



YVES ROCHER

Croissanterie



... and for Mercialys

13 shopping centers **500** participating stores 158,000 store transactions to date 86,000 cardholders rewarded to date

Roll-out map





claire's

Brice

Corporate Social Responsibility (CSR) - a feature inseparable of the "Esprit Voisin" concept

A **CSR audit** (benchmark, SWOT) was carried out at end-2009* to assess the progress made by the company. This allowed Mercialys to identify **its main challenges**

Our environmental challenges:

Controlling and reducing the environmental impact of our shopping centers

- Introduction of an environmental reporting system (20 centers monitored as of 2010)
- Performing "Bilan Carbone" carbon footprint assessments (late 2010) to identify the most effective measures to be taken
- A reference framework, the "Label V" specifications



Our social challenges:

Developing quality of life in the workplace and supporting local employment

- Assessing and improving employees' quality of life in the workplace (2009 Hewitt survey)
- Supporting local employment (service providers, job forums)

Our community challenges:

Creating dialogue and working in concert with our stakeholders

- Taking an innovative approach to relations with retailers: introduction of the yearly "Fête des Voisins".
- -Listening to our customers (surveys), developing a service policy (wifi, loyalty card etc.)
- -Encouraging local community life

These measures fit in with the positioning of the "Esprit Voisin" concept This has been developed on the basis of a central observation: consumer behavior will be impacted considerably by the notions of citizenship, respecting the environment and responsibility. Factoring in these challenges is a true driver for Mercialys's performance.





Further proof of the "Esprit Voisin" concept during the first half of the year: an innovative sustainable development label



"Label V" reflects the values of the "Esprit Voisin" concept:

- ♦ An involved neighbor: sustainable development is one of the key aspects of the "Esprit Voisin" concept.
- This characteristic needs to be reinforced to meet consumers' growing expectations.

"People, the local community and real life are what interest French consumers in 2010"

Elizabeth Pastore-Reiss, Head of Ethicity, 2010 Ethicity survey

"Label V", an innovative label:

 Embodying consumers' expectations by emphasizing the social role and local involvement of Mercialys's shopping centers

♦ A means of standing out on a local level





Reserved car

Fête des Voisins

"Label V", a rigorous approach:

External guarantors ensuring the transparency and credibility of "Label V".

- Ecocert audits shopping centers applying for "Label V" on the basis of a set of specifications.
- An open and multi-disciplinary selection panel
 - Defines the rules for eligibility
 - Decides whether or not to grant the label to shopping centers applying
 - Develops the reference framework with a view to ongoing improvement.
- ◆ "Label V" targets
 - 30 shopping centers in 5 years
 - 1st site to be awarded the label: Chateaufarine Besançon



3 main aims for shopping centers

- Aim 1: Urban, landscape and architectural integration into the local landscape
- Aim 2: Strengthening social relations
- Aim 3: Respecting the environment

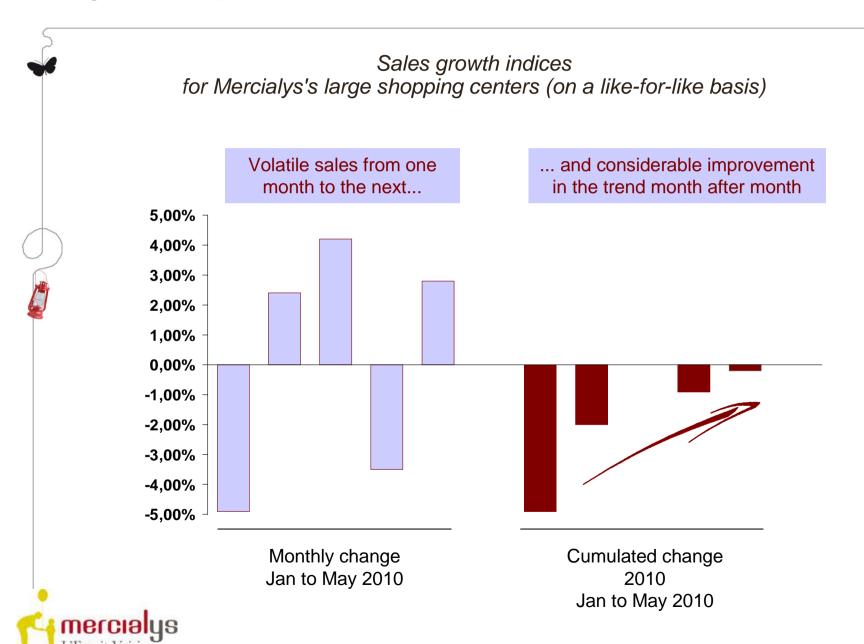
Concerns reflected by quantifiable and measurable criteria laid out in a set of specifications.

ECOCERT

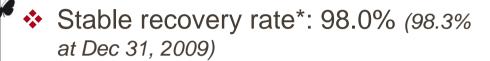
Neighborhood shopping centers continue to outperform the sector as a whole during the first half of the year



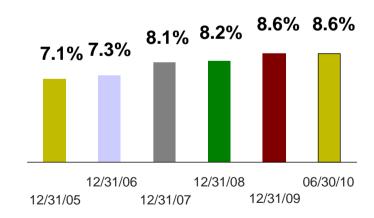
Signs of improvement in retailers' sales month after month



Rental management indicators remain stable



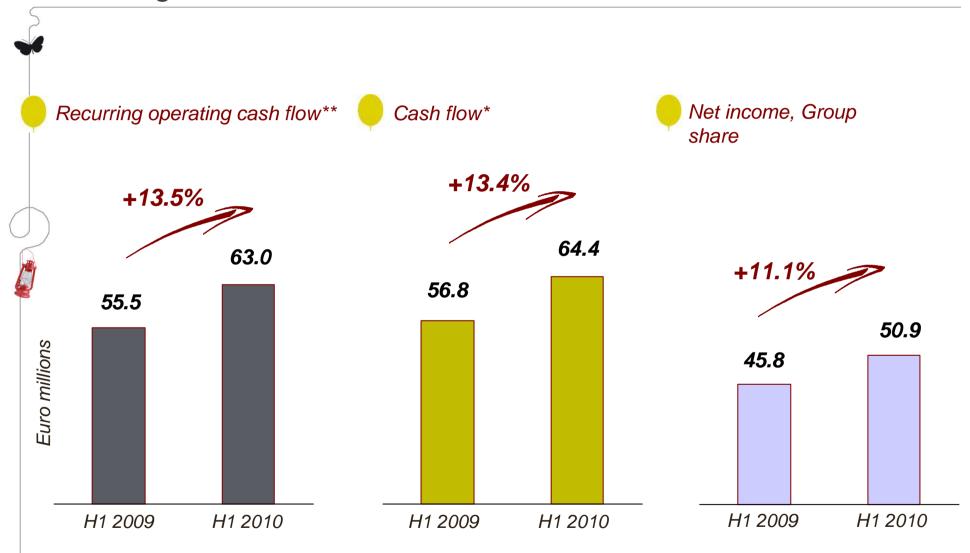




- Recurring vacancy rate stable at 2.1% (2.3% at Dec 31, 2009)
- ❖ Reduction in strategic vacancies due to completion of "Esprit Voisin" projects in the first half of the year: 0.6% (1.1% at Dec 31, 2009)
- 10 liquidations during the first half of the year out of a portfolio of 2,679 leases
- 4 lots made vacant due to liquidations were relet



In line with rental revenues, strong growth in cash flow and earnings

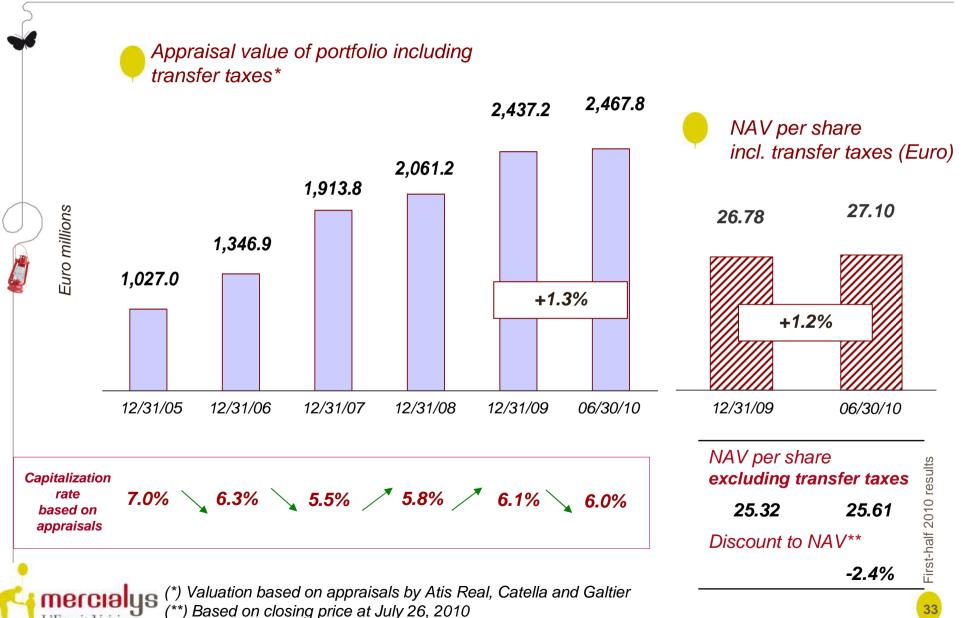




^{*} Cash flow = net income before depreciation and other non-cash items

^{**} Cash flow excluding interest on cash and cash equivalents, net of tax and non-recurring items

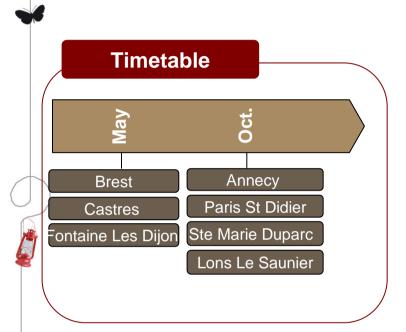
10 bp reduction in average capitalization rate based on appraisals

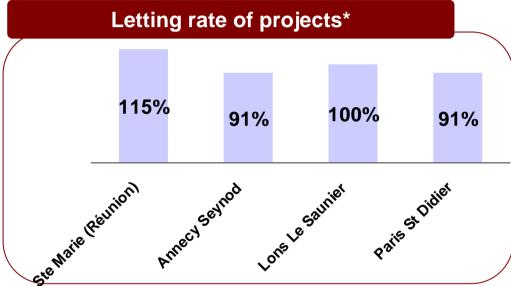




Developments and acquisitions

"Esprit Voisin" projects: 4 new openings in the second half of 2010





Developed space

21,000 m² created / 79 new stores

4,000 m² redeveloped

7,300 m² renovated







Ste Marie Duparc 8,600 m² shopping mall extension 34 new stores

Sainte Marie Du Parc (La Réunion): a site leader in Réunion island





Area: 18,700m²

Annual rents: Euro 4.4 million

Market value: Euro 72 million*



2007 - Contribution

Area: 10,100m²

Annual rents: Euro 1.1 million

Market value: Euro 17.4 million*



Annecy site: a complete transformation over 5 years



Area: 11,300m²

Annual rents: Euro 3.3 million

Market value: Euro 55 million*

x 5

2005 - Contribution

Area: 6,400m²

Annual rents: Euro 0.8 million

Market value: Euro 11.3 million*



"Esprit Voisin" projects: the pace of openings will step up in the second half of the year



Paris Saint Didier (16th district)

Redevelopment of shopping mall



Lons Le Saunier

Development of 7,500 m² of mid-size stores (8 units)







Grenoble / La Caserne de Bonne: works continuing for opening in the fourth quarter of 2010



Development of the La Caserne de Bonne site in Grenoble*: an urban area under transformation



Initiated by Apsys, this development forms part of a huge project to transform an entire district in the center of Grenoble

- ❖ 17,300 m² GLA of retail space: 9 large and mid-size stores, 38 stores and 5 restaurants + 300 parking spaces (paying)
- ❖ 2,800 m² of office space
- ❖ Part of a broader program to redevelop 8.5 hectares of old military land also including 850 homes, a hotel residence and a 4* hotel, a student residence, a cinema, a swimming pool, a school and two landscaped parks.
- Projected rental revenues: Euro 5.9 million
- ❖ Acquisition price: Euro 92.2 million













La Caserne de Bonne in Grenoble: retail facilities

Building A – 10,887 m² GLA of retail space on lower ground floor, ground floor and 1st floor (5 mid-size stores, 21 stores, 4 restaurants, 2 kiosks), including a 3,150 m² GLA Monoprix 1,643 m² of office space on 1st and 2nd floor 130-unit student residence





Building E – 500 m² of retail space on ground floor (1 restaurant, 3 stores)



Building B - 1,489 m² GLA of retail space on 1st floor (2 mid-size store, 1 store)
684 m² of office space on 2nd floor



Building C - 982 m² GLA of retail space on ground floor (7 stores) 30 housing units on 3 levels



Eiffage building
Nature et Découvertes store 467 m²
GLA on ground floor



Le Connestable building 825 m² GLA on ground floor (6 stores)





Building D - H&M 2,075 m² GLA on 2nd floor 444 m² of office space on 3rd floor



The next two years will see a peak in completions of "Esprit Voisin" development projects

13 completions of "Esprit Voisin" extensions in preparation for 2011 including primarily



Geispolsheim





Marseille La Valentine

Villefranche

mercialys



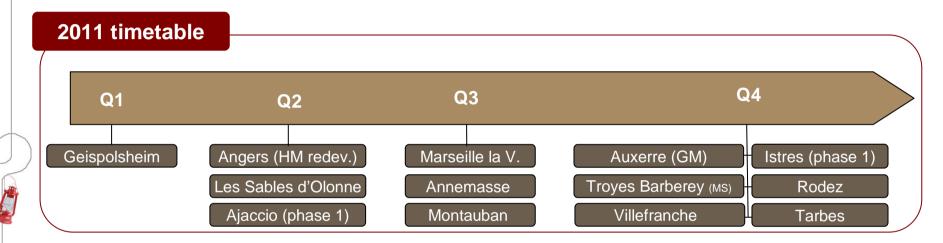


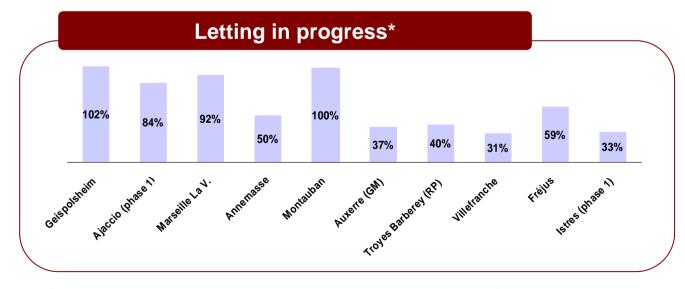
Auxerre



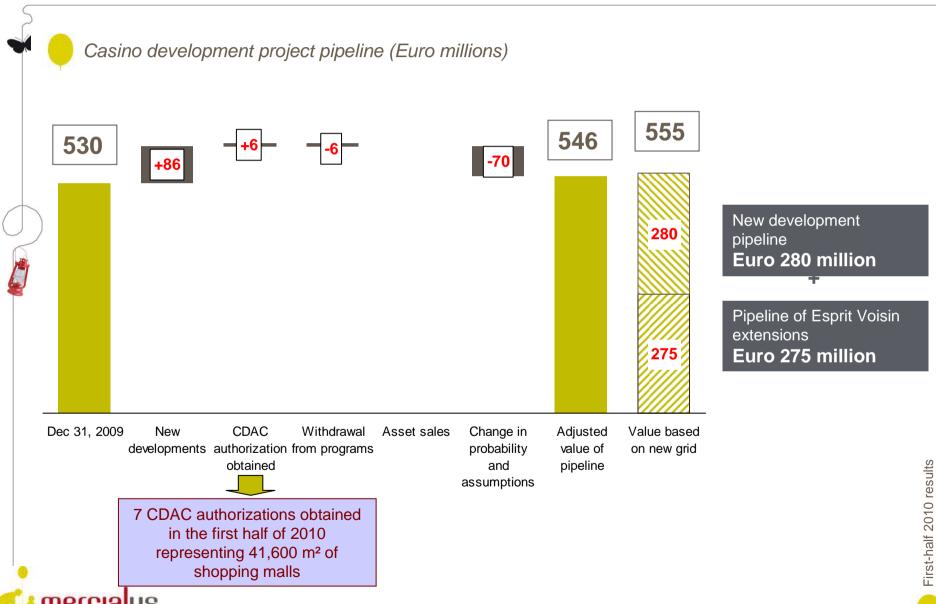
The next two years will see a peak in completions of "Esprit Voisin" development projects

13 completions of "Esprit Voisin" extensions in preparation for 2011





The Casino pipeline comprises around 100 development projects representing a weighted value* of Euro 555 million





Conclusion and outlook

Improved visibility for the second half of the year



Consumer spending

Market of real estate transactions



Rental market +

and

- Those contrasting market conditions are rather favorable for our development projects
 - Market conditions favoring the development of our "Esprit Voisin" projects - letting facilitated / strengthening of our sites against competitors
 - More than a concept: an aspiration. "Esprit Voisin" is popular with customers and retailers
- Good execution of our strategy
 - Planned completions of developments in the second half of the year are carried out **according to plan**: 4 new "Esprit Voisin" projects in 2010 + La Caserne de Bonne in Grenoble projects in preparation for 2011 are in **working order**



Allowing us to maintain two major principles



- ❖ Interim dividend up +13.6%
 - Principle of paying out an interim dividend equal to half of the dividend paid in respect of the previous financial year maintained in the first half of the year
 - ♦ An **interim dividend** of **Euro 0.5 per share** will be paid in cash in October 2010



- Growth targets of close to 10% for 2010
 - In rental revenues
 - In recurring operating cash flow



Having demonstrated its relevance, we confirm our strategy and are stepping up its implementation

- Stepping up the rate of completions of "Esprit Voisin" projects creating value in the medium/long term
 - ⇒ 2011 and 2012 will be record years in terms of completions of development projects
- ❖ A targeted investment strategy focusing on assets offering potential for value creation... / a solid balance sheet allowing us to seize market opportunities
- ... accompanied by a strategy of asset turnover at the end of the lock-up period: arbitrage of mature assets





Appendices

Partnership agreement: new figures

*

Capitalization rates applicable to call options exercised in the second half of 2010 under the Partnership Agreement with Casino

		Shoppi	ing malls	Retail parks		City center	
<u></u>	Type of property	Mainland France	Corsica and overseas depts& territories	Mainland France	Corsica and overseas depts& territories		
	Large regional shopping centers / Large shopping centers (over 20,000 m²)	6.5%	7.1%	7.1%	7.5%	6.2%	
	Neighborhood shopping centers 5,000-20,000 m ²	7.0%	7.5%	7.5%	8.0%	6.6%	
	Other o/w less than 5,000 m²	7.5%	8.0%	8.0%	8.7%	7.1%	



Detailed income statement

Euro millions	06/30/09*	06/30/10*	% change 10/09
Invoiced rents	62.9	70.5	+12.2%
Lease rights	1.6	1.8	
Rental revenues	64.5	72.4	+12.2%
Non-recovered property taxes	-0.1	-0.1	
Non-recovered service charges	-1.6	-1.6	
Property operating expenses	-2.1	-1.9	
Net rental income	60.7	68.7	+13.2%
Management, administrative and other activities income	2.0	1.4	
Depreciation, amortization and impairment of assets	-10.0	-12.1	
Staff costs	-4.1	-4.5	
External costs	-2.4	-2.6	
Operating expenses	- 14.5	- 17.8	+22.5%
Operating income	46.2	50.9	+10.2%
Net financial items	-0.1	0.0	
Tax	-0.2	0.0	
Net income, Group share	45.8	50.9	+11.1%
EPS (Euro per share)**	0.58	0.55	

^{*} A limited review of these financial statements was performed by the Statutory Auditors

^{**} Based on the average number of outstanding shares during the period

Condensed balance sheet

5	Assets		
3	Euro millions	12/31/09	06/30/10
	Investment property Financial assets	1,573.1 13.0	1,576.7 13.4
	Other assets Total non-current assets	1.0 1,587.2	1.1 1,591.2
	Cash and Casino current account Trade and other receivables	69.9 19.9	50.7 26.0
	Total assets	1,677.0	1,667.9
	Equity and liabilities		
	Shareholders' equity, Group share Minority interests Total shareholders' equity	1,606.3 0.6 1,606.9	1,606.0 0.6 1,606.7
	Financial liabilities Deposits and guarantees Trade and other payables	11.1 21.3 37.6	8.9 21.8 30.5
	Total equity and liabilities	1,677.0	1,677.9

❖ Net cash of Euro 49.7 million at June 30, 2010 including Casino current account



The portfolio is valued at Euro 2,468 million, incl. transfer taxes Increase of +1.3% in 6 months

		168	2,467.8	100	788,300	100	149.3	100
	Under development		123.0	5	28,900	4	7.8	5 100
		168	2,344.8	95	759,400	96	141.5	95
	Other	27	85.8	3	35,300	4	6.2	4
	Independent cafeterias	22	52.5	2	32,500	4	3.6	2
	Large specialty stores	8	42.9	2	28,400	4	2.9	2
	Large food stores	12	20.2	1	31,000	4	1.4	1
	Neighborhood shopping centers	70	707.5	29	259,500	33	46.6	31
	Large shopping centers	28	1,310.5	53	340,000	43	74.4	50
	Large regional shopping centers	1	125.4	5	32,700	4	6.5	4
		06/30/10	Euro millions	%	m²	%	Euro millions	%
3	Type of asset	Number of assets at	Appraisal value inc. transfer taxes at 30/06/10*		Gross leasable area at 06/30/10		Appraisal net rents	

Average yield: 6.0% at 06/30/10 versus 6.1% at 12/31/09

^(*) Valuation method: Valuation based on appraisals by Atis Real, Catella and Galtier using the conventional yield method and discounted future cash flow method

Valuing the pipeline taking into account the stage of completion of each project



- ✓ The development pipeline as it currently stands contains projects with widely varying stages of completion and chances of going ahead
- ✓ The valuation method for the pipeline takes account of the stage of completion

